

*Some Restricted and Confidential content*

Council Minutes: 24 March 2023

PRESENT

IN ATTENDANCE

APOLOGIES FOR ABSENCE

INTRODUCTION

1. WELCOME AND APOLOGIES

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2. DECLARATION OF INTERESTS

3. NOTES FROM THE JOINT COUNCIL/SENATE MEETING: 27 JANUARY 2023 PAPER A

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4. MINUTES OF THE LAST MEETING: 27 JANUARY 2023 PAPER



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| 11. | KEY PERFORMANCE INDICATORS (KPIs): MID-YEAR REPORT FOR 2022-23<br><i>Restricted and Commercial in Confidence</i> | PAPER G |
| 12. | RESIDENCES REFURBISHMENT PROGRAMME<br><i>Restricted and Commercial in Confidence</i>                             | PAPER H |
| 13. | LANCASTER UNIVERSITY COUNCIL GOVERNANCE EFFECTIVENESS REVIEW<br><i>Restricted and Confidential</i>               | PAPER I |
| 14. | ANNUAL EQUALITY, DIVERSITY AND INCLUSION (EDI) REPORT 2021-2022<br><i>Restricted and Confidential</i>            | PAPER J |
| 15. | GENDER PAY GAP REPORT 2022<br>2021-2022<br><i>Restricted and Confidential</i>                                    | PAPER K |
| 16. | ANNUAL FUNDRAISING AND ALUMNI ENGAGEMENT REPORT<br><i>Restricted and Commercial in Confidence</i>                | PAPER L |
| 17. | NOMINATIONS COMMITTEE REPORT<br><i>Restricted and Confidential</i>   | PAPER M |

\* ITEMS NOT FOR DISCUSSION UNLESS REQUESTED IN ADVANCE TO THE CHAIR

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| 18.* | SAFETY, HEALTH AND WELLBEING ANNUAL REPORT 2021-2022 | PAPER 1 |
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| 19.* | COUNCIL CHAIR'S ACTIONS | PAPER 2 |
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| 20.* | WRITTEN REPORTS OF MEETINGS<br><i>some Restricted and Confidential content</i> | PAPER 3 |
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ITEMS FOR INFORMATION

21. FORWARD SCHEDULE OF COUNCIL BUSINESS

PAPER N

22. 

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ANY OTHER BUSINESS

23. DATE OF NEXT MEETING